

Title:	Big Lottery Fulfilling Lives: Supporting People with Multiple and Complex Needs Initiative
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Purpose/Key Messages:	Information and progress on the Initiative
Significance to BHSP and Delivering SCS outcomes:	Big Lottery's Outcomes for the Initiative: <ul style="list-style-type: none"> • People with multiple and complex needs are able to manage their lives better through access to more person centred and co-ordinated services; • Services are more tailored and better connected and will empower users to fully take part in effective service design and delivery; and • Shared learning and improved measurement of outcomes for people with multiple and complex needs will demonstrate the impact of service models to key stakeholders
What is BHSP being asked to do?	For information and input
Next steps and report back mechanism:	TBA

Concept:

This Big Lottery initiative has its focus on supporting people with multiple and complex needs so that they can lead more fulfilling lives. By this, the Big Lottery means people who are experiencing *at least two* of the following:

- Homelessness
- Offending
- Problematic substance misuse
- Mental ill health.

They want the funding to be targeted *primarily* at adults aged 18 and over with the most entrenched needs. They are looking for initiatives

that would provide “the glue” to fill gaps in provision and current service delivery – where this group/s “fall through the net”, new ways of working, learning, and initiatives that will deliver on the following outcomes.

Big Lottery’s Outcomes for the Initiative:

To be successful in our (the Partnership’s) bid for funding we will need to demonstrate that our initiatives and activities will bring about **all three** of the following outcomes:

- People with multiple and complex needs are able to manage their lives better through access to more person centred and co-ordinated services;
- Services are more tailored and better connected and will empower users to fully take part in effective service design and delivery; and
- Shared learning and improved measurement of outcomes for people with multiple and complex needs will demonstrate the impact of service models to key stakeholders.

Finance:

The Big Lottery is investing up to £100 million across up to 15 areas across England.

Brighton, Eastbourne and Hastings has been identified as one of those 15 areas. We envisage seeking up to a maximum of £8 million funding over the 8 years of the programme, depending on the detail of the final application.

Whilst this is a substantial sum, once divided over the three localities and over the eight years of the programme, this would be around £300,000 per annum for each locality.

It should be stressed that we are currently in a process of application. There is a significant amount of work, including evidencing need and formal client consultation, to be completed if our bid is to be successful.

10th July 2012: Original meeting held at Brighthelm Centre. Attendees were invited by BLF.

Core Group and Lead Partner:

At this meeting, 5 organisations expressed an interest in being the lead partner for the bid.

These agencies met to draft a proposal on how the lead partner could be chosen.

They agreed the following draft process: Each agency interested in being the Lead partner would write a bid paper covering 8 agreed areas: (i) How they see the partnership working. (ii) Resources/infrastructure they could bring to the lead role. (iii) Experience of project management / joint working. (iv) Service user involvement / co-production. (v) Experience of working with complex needs – substance misuse, mental health, homelessness and offenders. (vi) Experience of delivering services in Brighton & Hove, Eastbourne and Hastings. (vii) Working relationships with possible partners. (viii) Why they think they should lead the partnership.

31st July 2012: This proposal was taken to the Partnership Group. This meeting was held to agree and finalise the process of choosing the lead agency. BHT agreed to co-ordinate the list of all who wanted to attend/be involved. It was agreed for this meeting to be chaired by someone who was not representing one of the possible lead organisations – Simon Newell, Community Partnership Manager, Brighton and Hove City Council Partnership Group.

Attendees at this meeting – The Partnership Group.:

- Alan Sanders (Managing Director) - Albion in The Community
- Doris Ndebele (Chief Officer) - BMECP
- Jo Berry (Fundraising and Publicity Manager) - BHT
- Nikki Homewood (Director, Homelessness & Complex Needs) - BHT
- Andy Winter (Chief Executive) - BHT
- Steve Barton - Brighton & Hove City Council
- Karin Divall (Head of Adult Social Care) - Brighton & Hove City Council
- Narinder Sunder (Commissioner, SP & Single Homelessness) - Brighton & Hove City Council
- Stella Vickers - Brighton Oasis Project
- Steve Woodbridge - Brighton YMCA
- Robert Pettigrew (South East Offender Project Co-ordinator) - Construction Youth Trust
- Mike Pattinson (Director of Operations) - CRI
- Laura Williams (Communications, Development and lead officer) – CVSF- Children and Young People's Network
- Jason Mahoney (Commissioning Manager - Substance Misuse NHS
- Sussex) East Sussex County Council
- Pat Taylor (Community Services Manager) - Eastbourne Borough Council
- Linda Camburn - Education Futures Trust

- Susan Hanson (Homelessness Policy Officer) - Hastings Borough Council
- Sarah Gorton (South East Regional Manager) - Homeless Link
- Sarah Danily (Director) - Mind in Brighton & Hove
- Gavin Atkins - National Mind
- Nick O'Shea - Resolving Chaos
- Miriam Reed - Sanctuary Supported Living
- John Sole (Head of Business Development) - SEAP
- Mike Cornish (Services Manager) - Seaview Project
- Aideen Jones (Chief Executive) - Southdown Housing Association
- Leighe Rogers (Local Delivery Unit Director for Brighton and East Sussex) - Surrey & Sussex Probation Trust
- Rachel Brett (Director of Housing & Support Services) - Sussex Central YMCA
- Jonathan West (General Manager, Brighton and Hove SMS) - Sussex Partnership NHS Foundation Trust
- Markie Barratt (Homeless Service Manager) Sussex St John Ambulance
- Beth Hall The Prince's Trust
- Theresa Pollard (Lead Local Operations Manager) Tomorrow's People
- Clare Buckmaster Turning Point
- Ben Glazebrook (Manager) Young People's Centre (YPC)
- **Chair:** Simon Newell (Head of Partnerships & External Relations) Brighton & Hove Strategic Partnership

The following were discussed: (a) Level of involvement of the statutory sector. (b) Membership of the core group. (c) Deciding a lead organisation. The group agreed that there should be 2 statutory representatives on the core group (this later changed to 3 reps – see list below). The meeting agreed that the core group needed to be small and manageable and that the role was to ensure consultation with the wider partnership group.

The attendees agreed that the potential lead agencies should write the bid papers, covering the 8 proposed areas, to be submitted by 14thAug and for these papers to be circulated to the Partnership group to vote (one vote per organisation) – votes to be returned to Simon Newell.

Following this locally agreed process, BHT was selected to be the Lead Partner for the bid.

BHT was then formally approved by the Big Lottery to lead the bid.

Process for the Core Group:

All Partnership Group members were invited to submit expressions of interest to be on the Core Group. Following this locally agreed process, the Core Group has now been finalised. The group is made up of agencies in the voluntary and statutory sectors as follows:

Voluntary sector reps:

BHT Sussex
Brighton Women's Centre
CRI
Sanctuary Supported Living
Southdown Housing Association
Sussex Central YMCA
Sussex Oakleaf

Statutory sector reps:

Brighton and Hove City Council
East Sussex County Council
Hastings Borough Council / Eastbourne Borough Council

Other:

Homeless Link

The Core Group met on Tues 23rd Oct to discuss the Vision and Strategy Document and to plan the Visioning Event, held on 6th Nov.

The Partnership Group:

There are now 60 organisations in the Partnership group - all organisations that have wanted to be included:

Organisation	Date
3VA	10/07/2012
Albion in The Community	31/07/2012
Allsorts Youth Project	10/07/2012
AVA (Against Violence and Abuse)	08/08/2012
BMECP	31/07/2012
Brighton & Hove City Council	31/07/2012
Brighton & Hove Strategic Partnership	10/07/2012
Brighton Housing Trust	31/07/2012

Brighton Oasis Project	31/07/2012
Brighton Unemployed Centre Families Project (BUCFP)	10/10/2012
Brighton Women's Centre	02/08/2012
Brighton YMCA	31/07/2012
Business in the Community	23/08/2012
Catch22	03/08/2012
Citizens Advice 1066	31/07/2012
Clare Demuth	05/09/2012
Construction Youth Trust	31/07/2012
Crawley Open House	16/08/2012
CRI	31/07/2012
CVSF	10/07/2012
East Sussex County Council	10/07/2012
Eastbourne Borough Council	10/07/2012
Eastbourne CAB	31/07/2012
Education Futures Trust	31/07/2012
Equinox	22/08/2012
ESAP	08/08/2012
Friends, Families and Travellers	02/08/2012
Hastings Borough Council	31/07/2012
Hastings Voluntary Action	10/10/2012
Homeless Link	31/07/2012
Justlife	02/08/2012
Mind in Brighton & Hove	10/07/2012
MindOut	31/07/2012
NCDA Ltd	08/08/2012
Panos	05/09/2012
People Can South East	10/07/2012
Resolving Chaos	10/07/2012
RISE	02/08/2012
RUOK Young Persons Substance Misuse Service	10/07/2012
Sanctuary Supported Living	31/07/2012
SEAP	31/07/2012
Seaview Project	10/07/2012
Shaw Trust	25/09/2012
Southdown Housing Association	10/07/2012
Surrey & Sussex Probation Trust	10/07/2012
Sussex Central YMCA	10/07/2012
Sussex Downs College	02/08/2012
Sussex Oakleaf	03/08/2012
Sussex Partnership NHS Foundation Trust	31/07/2012
Sussex St John Ambulance	31/07/2012

The Disabilities Trust Foundation	23/08/2012
The Meadows	10/07/2012
The Prince's Trust	31/07/2012
The Whitehawk Inn	01/08/2012
Together working for wellbeing	23/08/2012
Tomorrow's People	31/07/2012
Turn2us	10/08/2012
Turning Point	31/07/2012
Women's Wisdom	05/09/2012
Young People's Centre (YPC)	31/07/2012

Delivery Partners:

Once the programme has been established, and if successful in receiving funding from BIG, delivery partners would come from any appropriate organisation or partnership that can successfully deliver aspects of the programme.

A thorough and equal process for partners to deliver on the many activities that will form the bid will be developed by the Core Group, in full consultation with the Partnership Group, once our outline bid (the Vision and Strategy Document) has been submitted (17th Dec) and in preparation for this being agreed by BIG (March 2013).

Timetable:

2012:

6 th Nov	Visioning Event
17 th Dec	Visioning and Strategy Document to be submitted to the Big Lottery

2013:

31 st March	BIG announce successful Outline bids (Vision and Strategy Document)
30 th Sept	Deadline for submission of formal Business Plan (final bid) to the Big Lottery.

2014:

If our bid is successful:

1 st April	Delivery commences.
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Visioning Event:

The Visioning Event on Tuesday 6th November was for all partner agencies to begin to determine the Vision for the programme, feeding into the Vision and Strategy Document.

BHT has attended a day's event with the Big Lottery, for all 15 Lead Partners, to discuss what is required in, and from, the Vision and Strategy Document.

In the Document we will need to include the vision of the *kinds* of activities that we (the Partnership) would propose to include in our final bid.

The document will not cover the final activities for the programme (clearly, and rightly, we are a long way from this), but it does need to cover the *types* of activities / the kinds of activity we would be *prioritising* (initially in the first 2 years of the programme) and demonstrate that these would meet the 3 Outcomes listed above.

Attendees at the Visioning Event:

Name		Organisation	Role	Attended or Deputy
Alan	Sanders	Albion in The Community	Managing Director	Jacob Naish
Glenn	Austin	BIG		✓
Steve	Barton	Brighton & Hove City Council		✓
Andy	Winter	Brighton Housing Trust	Chief Executive	✓
Nikki	Homewood	Brighton Housing Trust	Director, Homelessness and Complex Needs	✓
Jo	Berry	Brighton Housing Trust	Fundraising and Publicity Manager	✓
Lisa	Dando	Brighton Women's Centre	Director	Sophie Gibson
Steve	Woodbridge	Brighton YMCA	Deputy Chief Executive	✓
Micky	Richards	CRI	Deputy Director - Operations	✓
Laura	Williams	CVSF	Communications Development	✓
Sue	Dean	East Sussex County Council	Head of Supporting People	Jude Davies
Peter	Gaimster	Eastbourne Borough Council (originally Pat Taylor)	Operational Housing Team Leader	Shaneen Vaqoob
Alan	Bruzon	Eastbourne CAB	Bureau Manager	✓

Carole	Dixon	Education Futures Trust	Chief Executive	✓
Jesse	Wilde	Equinox	Area Manager	✓
Julie	Eason	ESAP	Partnership & Strategy Manager	✓
Chris	Whitwell	Friends, Families and Travellers	Director	✓
Jennie	Perkins	Hastings Borough Council	Housing Needs and Enabling Manager	✓
Steve	Manwaring	Hastings Voluntary Action	Director	✓
Sarah	Gorton	Homeless Link	South East Regional Manager	✓
Gary	Bishop	Justlife	Managing Director	Simon Gale
Rachel	Phillpott	NCDA Ltd	Senior Employability Manager	✓
Joanna	Woods	Sanctuary Supported Living	Business Development Manager	Belinda Garnett
Miriam	Reed	Sanctuary Supported Living		Guy Dolopan
John	Sole	SEAP	Head of Business Development	Iain Wilson
Mike	Cornish	Seaview Project	Services Manager	✓
Aideen	Jones	Southdown Housing Association	Chief Executive	✓
Rachel	Brett	Sussex Central YMCA	Director of Housing & Support Services	✓
Robert	Jones	Sussex Oakleaf	CEO	✓
Jonathan	West	Sussex Partnership NHS Foundation Trust	General Manager, Brighton and Hove SMS	✓
Henrietta	Catherine	The Prince's Trust	Public Sector Fundraising Manager - London & South East	✓
Mel	Tapp	Turning Point	East Sussex Operations Manager	✓

Agencies unable to attend were asked to send in any information and views they have, under the following 4 points:

- What are the most significant gaps in provision for this client group/s? (It might help to consider what we think of when we say "If only we had / if only there was"?!)
- Do you have any evidence of client consultation /client input regarding these gaps? (Whilst it is not necessary to have this information available at this point, it will be necessary for the Vision and Strategy Document – we can discuss this further at the Visioning Event).
- In terms of these gaps, what is your organisation currently providing for the target client group/s in each of the three localities?
- In terms of these gaps, what examples of good practice are you aware of, locally, nationally or internationally?

Next Steps:

The next step is for myself and Jo Berry (BHT's Fundraising Manager) to use the views received to date to complete the Vision and Strategy Document. This needs to be submitted to the Lottery by 17th Dec.

We have asked to receive any additional input by for inclusion in the Vision and Strategy Document by 26th Nov.

However, if we are successful at this stage, there will be considerable additional discussion and consultation in the 6 months leading up to the submission of the final bid.

Any and every organisation that wants to be included in the Partnership Group will be – this bid aims to include as many partner organisations as possible.

Nikki Homewood.

Director, Homelessness and Complex Needs Services, BHT.

Nov 2012.